The AONB Management Plan is a statutory document and all public bodies have a duty of regard to considering the policies in carrying out their functions that have an impact on the AONB. The Surrey Hills Family has been established to work with organisations, agencies and individuals to support the delivery of the AONB Management Plan's Vision:

The Surrey Hills AONB is recognised as a national asset in which its natural and cultural resources are managed in an attractive landscape mosaic of farmland, woodland, heaths, downs and commons. It provides opportunities for business enterprise and for all to enjoy and appreciate its natural beauty for their health and well-being.

The Surrey Hills family will pursue the vision through our brand values: "Passionate, Energetic, Enterprising, Creative and Collaborative"

- Passionate about the diverse and beautiful Surrey Hills landscape.
- Energetic in promoting health and well-being for all.
- **Enterprising** to promote the Surrey Hills as a national asset for the benefit of local businesses in order to enhance our Surrey Hills communities.
- Creative by engaging and inspiring people with this outstanding landscape through art, culture and heritage.
- Collaborative in our efforts to conserve nature and ensure the environmental sustainability of the Surrey Hills in the future.

The Surrey Hills Family Delivery Plan details how the targets will be delivered under the following Surrey Hills AONB Management Plan Pillars:

1 Advocacy. Partnership and Coordination, 2 Landscape Conservation and Enhancement, 3 Access, Enjoyment and Understanding, 4. Growing the Surrey Hills Economy, and 5. Planning

The programme wil be monitored quarterly by the AONB Board and will form the basis of the performace monitoring and Annual Reporting to Defra as one of the national family of Desginated Landscapes.

**IMPORTANT**. In 2020/21, the delivery of the programme is going to be massively impacted by the COVID-19 pandemic, particularly the ability to run events, workshops, walks, talks and events. The Family will need to find new and smarter ways of working collaboratively as a Family and with our partners.

#### PILLAR 1: ADVOCACY, PARTNERSHIP AND COORDINATION

WHY	HOW	WHAT	ANNUAL TARGET (Actual)	WHEN	WHO	WITH	PROGRESS	RAG
ALL	Raised awareness of the Surrey Hills AONB amongst the public	Development and updating of surreyhills.org website and increasing number of visits	80K (57K 19/20)	Ongoing	AONB Board	SHS SHE SHTF Visit Surrey	New sections on Making Space for Nature, Into the Wild and Stay under development	
		Increase social media reach across a range of platforms (seek at least a 10% increase)	Facebook: 6000 (4918) Twitter: 7000 (5283) Instagram: 2500 (2041)	Ongoing	AONB Board	SHS SHE SHT	On target	
		Google Banner – update photos, videos, posts and review Reviews. Aim to maintain rank and position amiongst Desingated Landscapes Number of Board e-newsletter	16k Reviews (13k) 4.7/5 score (4.7 / 5)	Ongoing	AONB Board AONB		On target  Need to review database as	
		subscriptions  Develop My Surrey Hills video	(1313) Stat for	Ongoing Ongoing	Board AONB	Surrey Hills	part of Comms Strtaegy C.19 delayed, but first	
		campaign. Commission 8 – 10 videos. Aim to increase views You Tube channel User content	views tbc	Ongoing	Board AONB	Family	videos commissioned in  August  Need to review content	

		- photos and videos.			Board		and targets	
		Number of press, web and	60	ongoing	Surrey			
		magazine articles (5 per			Hills			
		month?)			Family			
ALL	A consistent and	Refresh the Surrey Hills Comms	Yes	On-going	AONB	Family	Discuessed at Chairs Group	
	coherent identity for the	Strategy and ensure			Board		(May). Actions to be	
	Surrey Hills	gatekeeping to protect and					undertaken by Comms	
		enhance brand identity through					Group	
		Comms Group						
ALL	Ensure sound	Quarterly reporting to AONB	90%	Quarterly	AONB	Surrey Hills	Meetings arranged for	
	governance, reporting	Board	attendance		Board	Family	2020 dates	
	and monitoring of the							
	AONB Management Plan	Annual report to DEFRA,	Yes	Submit in	AONB	Surrey Hills	Signed off by Chair. And	
	through quarterly	including Glover and		Jan. Claim	Board	Family	reported to Defra	
	meetings of the Surrey	Biodiversity Fund,		in May				
	Hills AONB Board.	6 16 1	4000/	10116	4.0415			
		Secure annual financial	100%	AGM Sept	AONB	LAs	No anticipated issues	
		contributions	contributions		Board		No actividade de la companya del companya del companya de la compa	
		Manage budget within SCC	Balanced	ongoing	AONB		No anticipated issues	
		Standing Orders	budget	2025	board	DEEDA	Bara la siafa assatisa	
		Revised Constitution. Date to be		2025- keep	AONB	DEFRA	Regular information	
		reviewed at AGM and subject to		under	Board	SCC	requested by, and supplied	
A 1 1	Dovolon the Curroy Hills	Defra's response to Glover	100k	review	Truct	LAs	to, Defra team	
ALL	Develop the Surrey Hills Trust Fund with the	Target of £100k through flow	100K	Ongoing	Trust Fund/	Surrey Hills Family	Developing Trust Fund	
		project funding per annum.			CFS	rainily	strategy through extension of Into the Wild contract	
	Community Foundation for Surrey (CFS)	2020 proposal to focus on Forest Therapy, and announce			CF3		Ride Lonon 100 event	
	lor surrey (Crs)	Making Space for Nature					cancelled and Surrey Hills	
		campaign for 2021					Challenge under review	
		Campaign for 2021					Chancinge under review	
	<u> </u>		]		l	l .		

		MALI Dise Terrori of CEOOL	C400I	0	40410	1.04	C II	
		Mgt Plan Target of £500k	£100k	Ongoing	AONB,	LPAs	Small increments to	
		endowment for 20-25.			Trust		Inspiring Views fund. Ideas	
		Opportunities around Net Gain			Fund/		developing for Net Gain	
		through the planning process.			CFS			
ALL	Oversee the work of the	Surrey Hills Symposium. Date	350 audience	November	AONB	Uni of Surrey	Outline programme agreed	
	Surrey Hills family	agreed for 25 <sup>th</sup> Nov	(350)		Board	Surrey Hills	and all speakers confirmed,	
	Working Groups by					Family	but subject to C.19	
	providing administrative,					,	restrictions	
	project and	Surrey Hills Arts Board meetings	4	Quarterly	SHA		Regular Zoom meetings	
	communications support	Janey mis 7 it to Board meetings		Quarterry	51171		with extended Board	
	communications support	Surrey Hills DMO Forum	80 attendees	Annual	AONB	CRPs, LAs,	Date and arrangements to	
		Surrey Hills Divio Forum	ou attenuees	Ailliuai	Board,		_	
						Transport	be agreed but on hold as	
					SHE,	providers,	SHE staff are furloughed	
					Visit	accom,		
					Surrey	attractions etc		
		Community Forum	80 attendees	November	AONB	SALC	To be planned but	
					Board	Society	potentially subject to	
							restrictions	
		Partnership Tour – number	25	July	AONB	Surrey Hills	Provisional date of 2 <sup>nd</sup> July	
		attending		-	Board	Family	subject to C.19 restrictions	
		North Downs Way National	1 bid	Annual	NDW	SHAONB	Funding secured from EI	
		Trail. Support bids for funding	2 training			SHS	Experience project for 2	
		for National Trail including the	days			SHE	Inspiring Views projects	
		training of NDW Ambassadors	aays			3.12	inspiring treats projects	
ALL	Deliver a new	Review the AONB Management	n/a	2023	AONB	Family, Las, NE	No plans in 20/21	
ALL		Plan	11/ 0	2023	Board	i dillily, Las, IVL	140 pians in 20/21	
	Management Plan for	Pidii			Board			
	adoption							
			,		4.0110			
ALL	Develop policy and	NAAONB Conference and AGM.	n/a	Ongoing	AONB	NAAONBs	Conference postponed	
	strategy with central and	Initiate and contribute to policy			Board		because of C.19. Lots of	

	local government	advice, reporting, collaborative research and projects					virtual activity	
		Art in Landscape strategy working with NAAONB	Report proofing Surrey Hills Arts	Sep 2020 Launch	Art in Landsca pe Steering Grouup	NAAONB, Activate Arts, Dorset, Norfolk, East Devon & other AONBs	Selected & commissioned consultants & attended focus groups and steering group meetings.	
		Support SEEPL and contribute to policy advice, reporting, collaborative research and projects	n/a	Ongoing	AONB Board	Regional Protected Landscapes	Working on strategic nature recovery and plans for National Landscape Service	
		The Prize to Transform The Future – raising the profile of the Surrey Hills as part of a greener, healthier, wilder and low carbon London City Region	100 entries	Dec announce ment of winners	AONB Board	National Park City Movement/ Ordnance Survey, SEEPL	Launched by Ordnance Survey. Recruitment of judges and stimulating interest for 41 <sup>st</sup> Oct submissions	
ALL	Monitor landscape change to help identify the types of change taking place and how these are affecting the landscape character and natural beauty of the Surrey Hills AONB.	Establish a methodology and a baseline commissioning work as part of Defra ELMS test and trials.	State of AONB report	2021	AONB Board	Surrey University	Phd student undertaking study of 5 land holdings. Stll need to consider how to promote, appraise and future monitor	

#### PILLAR 2: LANDSCAPE CONSERVATION AND ENHANCEMENT

WHY	HOW	WHAT	TARGET (Actual)	WHEN	WHO	WITH	PROGRESS	RAG
F2, F5, W1,	Support the DEFRA family to test and trail new	Fulfill contract for Farming For The Nation		Feb 2021	AONB Board	NAAONBs OS	Good progress on identifying Key Speciies	
HC2, RT1, RT4,	HC2, Management to ensure more, bigger and less	Series of workshops with land managers and advisers May, July, Sept and Nov	4	Ongoing	AONB Board	Lantern UK Steering Group	Workshops delayed through c.19 but being rescgeduled	
CE6	fragmented areas for wildlife,	Reception and profile at Surrey University Symposium	80 attendees at reception	Nov. 20	AONB Board	Surrey University	This could take place regardless of restrictions for larger Symposium	
		Final report published on wbsite and submitted to Defra		Feb 2021	AONB Board	AONB, Lantern UK	On target -	
		Identify key projects happening within the county that the Surrey Hills AONB can support or lead on.  Eg. Hedgerow HerITAGE	1 project per year identified as key project	Ongoing	SHOANB Board SHS SHT	Relevant partner organisatio ns	Hedgerow Heroes successful bid but on hold, Director Chairs WT Woodland Trust Commemorative Woodland Advisory Group	
F2, F5, W1,	Support the development and extension of Farm	Number of farmers attending workshops	tbc	Ongoing	AONB Board	Lantern UK GeoFarm	Limited coordination	
W5, B1 – B4,	1 – B4, Hills, including	Number of land managers involved in clusters	tbc	Ongoing	AONB Board	Lantern UK GeoFarm	No growth but regular contact	
HC2, RT1, RT4, CE6	Greenscapes, Greensands and the North Downs Facilitation Groups	Area under Facilitation schemes	tbc	Ongoing	AONB Board	Lantern UK GeoFarm	Remains the same	

P2, P6, RT3	Reduce the impact of overhead lines in the Surrey Hills by implementing schemes with SSE and UK Power Networks	Develop scheme proposals	2 per annum	Annual	AONB Board	Regional Landscapes , UK Power Networks, NE	No staff capacity to progress schemes	
HC2, HC3, TT1 – TT5, CE1,	Develop best practice and support schemes that promote and reinforce the rural character of the Surrey Hills country lanes	Promotion of Environmental Design Guide and local schemes (to be identified)	6 schemes	Ongoing	AONB Board, SCC	Local Authorities including Parish Councils	No resources to progress schemes despite interest from communities. Coldharbour scheme still not undertaken	
CE3	and villages	Development of major transport scheme for Surrey Hills	tbc	Annual	SCC	Local Authorities	No progress but potential to align with Cycling UK proposal following presentation	

#### PILLAR 3: ACCESS ENJOYMENT AND UNDERSTANDING

WHY	HOW	WHAT	TARGET (Actual)	WHEN	WHO	WITH	PROGRESS	RAG
RT1, RT2, TT1, CE1	Develop and extend the Cycle and Equestrian Surrey Hills programmes., supported through the Countrsude Access Working Groups	Increase the number of promoted cycle trails. Leith Hill to Box Hill.  NDW cycle link (no of waymarked Cycle Surrey Hills routes)	6	Feb 21	AONB Board	Cycling UK SCC, NDW, Cycling UK, reps of Landowners and user groups	Box Hill to Leith Hill — funding secured for new route through Denbies. Bid under development for family trails at Hindhead and Compoton. New wymakring needed for Cycle Surrey Hills.	

		Number of waymarked equestrian trails	4	Annual	AONB Board	BHS SCC	Waymarking needed on existing trails	
RT1, RT2, TT1, CE1	Reduce the impact of illegal use of byways	Byway Working Group to develop KPIs (eg number of TRO, number of police reports)	4 meetings	Annual	AONB Board	Surrey Police, reps of Landowners and user groups	Meeting happening and proposal for a ExperimentalTRO on Wlovens Lane	
F5, W2, W4, B3, HC1, HC4, RT1, RT3, RT4CE1, CE6	Inspire and engage new audiences through the Surrey Hills Arts programme,	7 Projects: Inspiring Views 102 participants and 800 visitors Shingles(30) Forest Listening(1,200) Performance at Waverley Abbey(204) Heathland Artworks100 per week for 16wks = 1600) Craft Futures(R&D) Harvest(400)	Total for 2020 = approx. 4336	Annual	Surrey Hills Arts	Artists, students, Landowners and community groups	Progress: All projects delayed but progressing.	
		Instagram Arts e-newsletter subscriptions	1740 149	Quarterly	SH Arts			
W3, B3, HC1, HC4, RT1, RT3,	Develop an Inspiring Views programme to open up and maintain up to two important views per annum to and from the Surrey Hills AONB.	Number of Inspiring Views promoted and maintained:  Shingles – Fund raising for the Trust fund and enabling people to engrave new shingles for 'Perspectives'.	1- 2	Annual	Trust Fund / Sy Hills Arts	Surrey Arts, AONB Board, Society, Visit Surrey, landowners, North Downs	Planning permission has had to be soight for ALibury Downs installation  Funding secured for a further 2 Inspiring Views on	

CE1, CE6		The Optohedron – to be installed in Summer with accompanying conservation and creative engagement.				Way	the North Downs Way Ntional Trail	
F5, W3, W4, B3, HC1,	Increase Society membership, profile, events programmes and	Increase memberships including Gift Packs sold during year.	Current number – TBC	Ongoing	Society	Enterprises, AONB Board	Affected by Covid	
HC4, RT2, CE1, CE2,	volunteering opportunities	Increase (or maintain) volunteer hours	FTE equivalents (4.5FT)	Ongoing	Society	Enterprises AONB Board Surrey Hills Arts	Affected by Covid	
CE5, CE6		Deliver SHS events (walks & talks & visits)	(50)	Ongoing	Society	Family and many partners	Affected by Covid	
		Increased use of social media: Facebook Twitter Instagram	(30) (169) (137)	Ongoing	Society		Limited social media	
F5, W3, W4, B3,	Deliver events program for the public	Artisan Festival visitor numbers		September	Enterpri ses	Denbies, SHA & SAOS	Cancelled but possibly combine with Wood Fair	
HC1, HC4,		Sustainability Fair visitor numbers		December	Enterpri ses	GBC SCC	May be restricted	
RT2, CE1, CE2, CE5,		Surrey Hills Challenge event entrants		September	Rutland Group	Denbies, Surrey Hills Family Tcive Surrey	Likely to be cancelled. Decision due later in June	
CE6		Horseman's Sunday event		May	AONB	BHS, Society	Postponed	

					Daniel		<u> </u>	
					Board	ļ <u>.</u> .		
		Under The Stars NHLF bid –		July	AONB	Forest	On hold – all Lottery	
		immersive nature therapy and			Board	Bathing Inst,	Programmes suspended	
		connectedness				Surrey Uni,		
						Society,		
						SOLD, NT,		
						landowners		
		Support the Counties various	15 walks	Ongoing	SHS	Various	All likely to be cancelled/	
		walking festivals including					postponed	
		Farnham, Guildford, Haslemere &						
		Mole Valley						
		Support other Surrey initiatives	3 events	Ongoing	SHS		All likely to be cancelled/	
		like Surrey County Show,					postponed	
		Heritatge Open Days and Surrey						
		Day to raise profile of Surrey Hills						
		AONB						
HC4,	Engage new audiences in	Into The Wild – forest based	Tbc	June	Trust	Society, NHS,	Contractor with Society	
RT2,	the Surrey Hills in health	therapy project			Fund	TFBI	developing website and	
RT4,	and wellbeing	Develop natural health centre at	Tbc	March 2021	SCC	GBC	Bid being prepared for	
CE1,		Newlands Corner			Albury	SHE	submission in August to	
CE2,		EM£ bid			Estate	Visit Surrey	EM3 Groth Fund	
CE5,					AONB	Friends of		
CE6					Board	Newlands		
						Corner		
B4,	Promote Dark Skies	Star Count Surrey event	50	February	AONB	Society	In planning	
HC1,					Board	CPRE		
RT1,					CPRE			
RT2,		Dark Skies Matter campaign		2021	t.b.c.		To be planned. Dark Skies	
Rt3,		Festival					appear to have improved	
Rt4, P1,							under lockdown	

P2, P3,							
P6, TT4,							
TT5,							
CE6							
HC1,	Promote sustainable	Support Community Rail	Annual	AONB	Rail and bus	Developing bid to EM3	
HC4,	transport with rail and	Partnership meetings (North		Board	operators,	with Surrey Hills to South	
RT1,	bus operators	Downs & Surrey Hills lines)			CRPs	Downs	
Rt2,		Marketing campaigns with rail	Annual	AONB	Rail and bus	Opportunity to raise	
RT4,		and bus operators		Board	operators,	campaign post Covid	
CE1,					CRPs		
CE4					Enterprises		
					SEEPL		
					Visit Surrey		

#### **PILLAR 4: GROWING THE SURREY HILLS ECONOMY**

WHY	HOW	WHAT	TARGET (Actual)	WHEN	WHO	WITH	PROGRESS	RAG
F1, F5, W1, W2, HC1, CE1,	Support business development in the Surrey Hills focusing on	Number of Surrey Hills Enterprise Members	180 (130)	Ongoing	Enterprises	AONB Board-	Staff furloughed. Empshais on member retention	
CE2, CE5, CE6	sustainable development Increase markets / customers for Surrey Hills products & services	Number of Trade Marked Members – mark of local provenance, quality & sustainability & pledged support for Surrey Hills	160 (?)	Ongoing	Enterprises	AONB Board-	Staff furloughed	
	The Trade	Business skills Workshops &		Ongoing	Enterprises	Ent	Weekly Peer to Peer by	

	Name of Contract	December December 1					7	
	Mark Surrey	Peer to Peer seminars	(1.5)			Members	Zoom	
	Hills mark	Nos of workshops /	(12)					
	<ul> <li>Nos of new estab.</li> </ul>	seminars						
	stocking local	<ul> <li>Nos attending</li> </ul>	(200)					
	produce	Business networking events		Ongoing	Enterprises	Ent.	All on hold ro cancelled	
	Promotion to public	<ul> <li>Nos of events</li> </ul>	(4)			Members		
		<ul> <li>Nos attending</li> </ul>	(300)					
		Sustainable Business showcase	100		Enterprises	Univ Surrey	In planning or under review	
		Event – inspiring bus. to	businesses		c. pcc	J J	m pramming or amade retrien	
		become envi. sustainability	(150)					
		Members Annual Celebration &	120	Feb 21	Enterprises		In planning or under review	
		Awards Event	Attendees	10021	Litterprises		In planning of under review	
		Awarus Everit	(110)					
			(110)					
F2 F2	Help secure the	A now schome sovering the		2021	Local Action	Local	Defra currently has no plans	
F2, F3,	•	A new scheme covering the		2021			Defra currently has no plans	
W1, W2,	continuation of a Surrey	Surrey Hills			Group	Enetrprise	to introduce any new rural	
HC3, Rt1,	Rural LEADER programme					P'ships	development programmes	
Rt4, P4,	to benefit the economy					SCC		
P5, TT1,	of the Surrey Hills area.					LAs		
CE1, CE2,								
CE3 CE4								
F1, F3,	Develop a Destination	Establishment of DMO Working		2020	SHE, AONB	LAs	In discussion with Visit	
F5, W2,	Management	Group and Deliver Destination			Board, Visit	LEPs	Surrey and in response to	
W3, B1,	Organisation to maximise	Managament Plan			Surrey		Lock Down. MoU in	
HC1,	the benefits of rural						preparation	
HC4, RT1	tourism in partnership							
-4,	with Visit Surrey, regional							
TT1, TT3,	and national tourism							

CE1- 4,	bodies.							
CE6,								
F1, W1,	Develop relationship and	Level of financial investment in	2 bids	Annual	AONB Board	LEPs	Needs to be kept under	
W2, HC3,	investment opportunities	Surrey Hills. I bid to EM£ rail tio	submitted			SCC	review. 3 bids being lead or	
RT1, RT4,	through Local Enterprise	trail. 1 bid for Newlands Corner			Enterprises	LAs	supported by AONB team	
P1 -5,	Partnerships including	visitor centre.						
TT1, TT4,	Coast to Capital and							
%, CE1,	Enterprise M3.							
CE2								

#### **PILLAR 5. PLANNING**

WHY	HOW	WHAT	TARGET (Actual)	WHEN	WHO	WITH	PROGRESS	RAG
F3, F4,B4, HC3, RT1, RT4, P1-6 TT2-TT5, CE3	Influence planning policy and decisions by advising on the preparation of Local Plans and developments affecting the AONB	Commenting on development plans including Local Plans and Neighbourhood Plans, SPD  Guildford – Local Plan adopted in 2019. Climate change etc SPD consultation closed end of March. Mole Valley – draft Local Plan Consultation closed end of March R&B –Development Management Plan adopted 2019  Tandridge – awaiting Inspector's report	Dictated by the number of plans Councils progress.	Annual	AONB Board	LPAs	All being held up with extending consultations.	

		Waverley – Part 1 Local Plan adopted, Part 2 Submission Version shortly to be published. Surrey Waste Local Plan- modifications published.						
		Giving planning advice on planning applications affecting the AONB	About 280	Annual	AONB Board	LPAs	Responses still being made to planning	
F3, F4, B4, HC3, P1-6, TT2, TT5,	Raise awareness among the public and relevant bodies of the pressures on the Surrey Hills and the need for tight controls on development through a variety of channels including the Surrey Hills Newsletter	Responding to public's email queries and planning presentations, including to Planning Department Officers.	No specific numbers	Annual	AONB Board	Sy. Hills Society LPAs	Responses still being made	
		Newsletter articles, statements and features on Planning. General PR	3 articles	Annual	AONB Board	Surrey Hiils Society	Planning updates featured in Surrey Hills Society newsletters	
P1, P6	Support Natural England in the process of the AONB Boundary Review	Agreed process with Natural England	Decision by NE to understake review.	June 2020	AONB Board	LPAs	NE has not confirmed that it will progress the Review. Issue raised with Glover and East Surrey MP, Claire Courtinho briefed	

#### **GLOSSARY**

WHY - the Management Plan Policies that these address

HOW - the outcomes we want to acheive

WHAT - the activities we are going to undertake

TARGET - measuring our performance (actuals in bracket)

WHEN - the timescale

WHO – the Lead and accountable body

WITH - Partner

PROGRESS - How we are doing

RAG rating – Red (no progress), Amber (limited progress), Green (on track), Blank (not applicable)

AONB Board - AONB Boaed and Unit (Local authorities, NE, SALC, CPRE, SWT, NT, NFU, CLA)
SHE - Surrey Hills Enterprises (Directors, Corporate Sposnors, Business Membership)

SHS - Surrey Hills Society (Trustees, Membership)

SHTF - Surrey Hills Trust Fund, in partnership with the Community Foundation for Surrey (Panel and Ambassadrs)

SHA - Surrey Hills Arts Partnership (Watts Gallery, Surrey Arts, Visit Surrey, Surrey Uni, UCA, Arts Society, Penny Harris, NT)

NDW - North Downs Way National Trail Partnership (Kent Downs AONB, SCC, Kent CC, Visit Surrey, Visit Kent)