The AONB Management Plan is a statutory document and all public bodies have a duty of regard to considering the policies in carrying out their functions that have an impact on the AONB. The Surrey Hills Family has been established to work with organisations, agencies and individuals to support the delivery of the AONB Management Plan's Vision:

The Surrey Hills AONB is recognised as a national asset in which its natural and cultural resources are managed in an attractive landscape mosaic of farmland, woodland, heaths, downs and commons. It provides opportunities for business enterprise and for all to enjoy and appreciate its natural beauty for their health and well-being.

The Surrey Hills family will pursue the vision through our brand values: "Passionate, Energetic, Enterprising, Creative and Collaborative"

- Passionate about the diverse and beautiful Surrey Hills landscape.
- Energetic in promoting health and well-being for all.
- **Enterprising** to promote the Surrey Hills as a national asset for the benefit of local businesses in order to enhance our Surrey Hills communities.
- Creative by engaging and inspiring people with this outstanding landscape through art, culture and heritage.
- Collaborative in our efforts to conserve nature and ensure the environmental sustainability of the Surrey Hills in the future.

The Surrey Hills Family Delivery Plan details how the targets will be delivered under the following Surrey Hills AONB Management Plan Pillars:

1 Advocacy. Partnership and Coordination, 2 Landscape Conservation and Enhancement, 3 Access, Enjoyment and Understanding, 4. Growing the Surrey Hills Economy, and 5. Planning

The programme will be monitored quarterly by the AONB Board and will form the basis of the performance monitoring and Annual Reporting to Defra as one of the national family of Designated Landscapes.

IMPORTANT. In 2020/21, the delivery of the programme is going to be massively impacted by the COVID-19 pandemic, particularly the ability to run events, workshops, walks, talks and events. The Family will need to find new and smarter ways of working collaboratively as a Family and with our partners.

PILLAR 1: ADVOCACY, PARTNERSHIP AND COORDINATION

WHY	HOW	WHAT	ANNUAL TARGET (Actual)	WHEN	WHO	WITH	PROGRESS	RAG
ALL	Raised awareness of the Surrey Hills AONB amongst the public	Development and updating of surreyhills.org website and increasing number of visits	75K (57K 19/20)	Ongoing	AONB Board	SHS SHE SHTF Visit Surrey	Brief currently out to tender for a separate public facing visitor experience site (visitsurreyhills.com) but need to identify budget. surreyhills.org content to be streamlined.	
		Increase social media reach across a range of platforms (seek at least a 10% increase)	Facebook: 6000 (5987) Twitter: 7000 (5627) Instagram: 3000 (2560)	Ongoing	AONB Board	SHS SHE SHT	On target	
		Google Banner – update photos, videos, posts and review Reviews. Aim to maintain rank and position amongst Designated Landscapes	16k Reviews (13k) 4.7/5 score (4.7 / 5)	Ongoing	AONB Board		On target	

		Number of Board e-newsletter	1500	Ongoing	AONB		Need to review database as	
		subscriptions	(1463)	0.18011.8	Board		part of Comms Strategy	
		Develop My Surrey Hills video	Stat for	Ongoing	AONB	Surrey Hills	C.19 delayed, but first	
		campaign. Commission 8 – 10	views	0.1.80.1.8	Board	Family	videos commissioned in	
		videos. Aim to increase views				, , , , , ,	August	
		You Tube channel User content	tbc	Ongoing	AONB		Need to review content	
		photos and videos.			Board		and targets	
		Number of press, web and	60	ongoing	Surrey		Press releases on news	
		magazine articles (2 per month)			Hills		section of website.	
					Family			
ALL	A consistent and	Refresh the Surrey Hills Comms	Yes	On-going	AONB	Family	Discussed at Chairs Group	
	coherent identity for the	Strategy and ensure			Board		(May). Actions to be	
	Surrey Hills	gatekeeping to protect and					undertaken by Comms	
		enhance brand identity through					Group.	
		Comms Group						
ALL	Ensure sound	Quarterly reporting to AONB	90%	Quarterly	AONB	Surrey Hills	Meetings arranged for	
	governance, reporting	Board	attendance		Board	Family	2020 and 2021 dates	
	and monitoring of the							
	AONB Management Plan	Annual report to DEFRA ,	Yes	Submit in	AONB	Surrey Hills	Signed off by Chair. And	
	through quarterly	including Glover and		Jan. Claim	Board	Family	reported to Defra	
	meetings of the Surrey	Biodiversity Fund		in May				
	Hills AONB Board.							
		Secure annual financial	100%	AGM Sept	AONB	LAs	No anticipated issues	
		contributions	contributions		Board			
		Manage budget within SCC	Balanced	ongoing	AONB	SCC	No anticipated issues	
		Standing Orders	budget		board			
		Revised Constitution. Date to be		2025- keep	AONB	DEFRA	Regular information	
		reviewed at AGM and subject to		under	Board	SCC	requested by, and supplied	
		Defra's response to Glover		review		LAs	to, Defra team. AGM	

							keeps under review Constitution (including public questions	
ALL	Develop the Surrey Hills Trust Fund with the Community Foundation for Surrey (CFS)	Target of £100k through flow project funding per annum. 2020 proposal to focus on nature based therapy, and announce Making Space for Nature campaign for 2021	100k	Ongoing	Trust Fund/ CFS	Surrey Hills Family	Developing Trust Fund strategy through extension of Into the Wild programmes. Ride London 100 and Surrey Hills Challenge event cancelled in 2020	
		Mgt Plan Target of £500k endowment for 20-25. Opportunities around Net Gain through the planning process.	£100k	Ongoing	AONB, Trust Fund/ CFS	LPAs	Small increments to Inspiring Views fund. Ideas developing for Net Gain. Potential bid for NE research with UniS & LNP	
ALL	Oversee the work of the Surrey Hills family Working Groups by providing administrative,	Surrey Hills Symposium. Date agreed for 25 th Nov	500 virtual audience (350 last year)	November	AONB Board	Uni of Surrey Surrey Hills Family	Outline programme agreed and all speakers confirmed,	
	project and communications support	Surrey Hills Arts meetings	4	Quarterly	SHA		Regular Zoom meetings with extended Board	
		Surrey Hills DMO Forum	80 attendees	Annual	AONB Board, SHE, Visit Surrey	CRPs, LAs, Transport providers, accom, attractions etc	SHE has established a task group for the DMO and working with AONB Unit on website brief. Need to identify funding	
		Community Forum	80 attendees	November	AONB Board	SALC Society	To be planned but potentially subject to restrictions	
		Partnership Tour – number	25	July	AONB	Surrey Hills	2 nd July event postponed	

		attending			Board	Family	until 2021, subject to restrictions	
		North Downs Way National Trail. Support bids for funding for National Trail including the training of NDW Ambassadors	1 bid 2 training days	Annual	NDW	SHAONB SHS SHE	Funding secured from EI Experience project for 2 Inspiring Views projects	
ALL	Deliver a new Management Plan for adoption	Review the AONB Management Plan	n/a	2023	AONB Board	Family, Las, NE	No plans in 20/21	
ALL	Develop policy and strategy with central and local government	NAAONB Conference and AGM. Initiate and contribute to policy advice, reporting, collaborative research and projects	n/a	Ongoing	AONB Board	NAAONBs	Conference postponed because of C.19. Lots of virtual activity	
		Art in Landscape strategy working with NAAONB	Report profiling Surrey Hills Arts	Sep 2020 Launch	Art in Landsca pe Steering Group	NAAONB, Activate Arts, Dorset, Norfolk, East Devon & other AONBs	Strategy produced with advice from SH Arts and virtual training programme in Nov.	
		Support SEEPL and contribute to policy advice, reporting, collaborative research and projects	n/a	Ongoing	AONB Board	Regional Protected Landscapes	Working on strategic nature recovery and plans for National Landscape Service	
		The Prize to Transform The Future – raising the profile of the Surrey Hills as part of a greener, healthier, wilder and low carbon London City Region	100 entries	Dec announce ment of winners	AONB Board	National Park City Movement/ Ordnance Survey, SEEPL	Launched by Ordnance Survey. Recruitment of judges and stimulating interest but campaign likely to be extended	

ALL	Monitor landscape	Establish a methodology and a	State of	2021	AONB	Surrey	PhD student undertaking	
	change to help identify	baseline commissioning work as	AONB report		Board	University	study of 5 land holdings.	
	the types of change	part of Defra ELMS test and					Still need to consider how	
	taking place and how	trials.					to promote, appraise and	
	these are affecting the						future monitor	
	landscape character and							
	natural beauty of the							
	Surrey Hills AONB.							

PILLAR 2: LANDSCAPE CONSERVATION AND ENHANCEMENT

WHY	HOW	WHAT	TARGET (Actual)	WHEN	WHO	WITH	PROGRESS	RAG
F2, F5, W1,	Support the DEFRA family to test and trail new	Fulfil contract for Farming For The Nation		Feb 2021	AONB Board	NAAONBs OS	Good progress on identifying Key Species	
B1 – B4, HC2, RT1, RT4,	HC2, Management to ensure more, bigger and less	Series of workshops with land managers and advisers May, July, Sept and Nov	4	Ongoing	AONB Board	Lantern UK Steering Group	Workshops delayed through c.19 but being rescheduled in September to November	
CE6	wildlife,	Reception and profile at Surrey University Symposium	80 attendees at reception	Nov. 20	AONB Board	Surrey University	This could take place regardless of restrictions for larger Symposium	
		Final report published on website and submitted to Defra		Feb 2021	AONB Board	AONB, Lantern UK	On target for March 21	

		Identify key projects happening within the county that the Surrey Hills AONB can support or lead on. Eg. Hedgerow Heroes (NHLF) project	1 project per year identified as key project	Ongoing	SHOANB Board SHS SHT	Relevant partner organisatio ns	Hedgerow Heroes successful bid but on hold, Director Chairs WT Woodland Trust Commemorative Woodland Advisory Group Developing Nature recovery Officer role as part of NAAONB Green Growth Programme.	
F2, F5, W1,	Support the development and extension of Farm	Number of farmers attending workshops	tbc	Ongoing	AONB Board	Lantern UK GeoFarm	Limited coordination – some on-line training sessions	
W5, B1 – B4,	Clusters across the Surrey Hills, including	Number of land managers involved in clusters	tbc	Ongoing	AONB Board	Lantern UK GeoFarm	No growth but regular contact	
HC2, RT1, RT4, CE6	Greenscapes, Greensands and the North Downs Facilitation Groups	Area under Facilitation schemes	tbc	Ongoing	AONB Board	Lantern UK GeoFarm	Remains the same	
P2, P6, RT3	Reduce the impact of overhead lines in the Surrey Hills by implementing schemes with SSE and UK Power Networks	Develop scheme proposals	2 per annum	Annual	AONB Board	Regional Landscapes , UK Power Networks, NE	No staff capacity to progress schemes	
HC2, HC3, TT1 – TT5, CE1,	Develop best practice and support schemes that promote and reinforce the rural character of the Surrey Hills country lanes	Promotion of Environmental Design Guide and local schemes (to be identified)	6 schemes	Ongoing	AONB Board, SCC	Local Authorities including Parish Councils	No resources to progress schemes despite interest from communities. Coldharbour scheme still not undertaken	
CE3	and villages	Development of major transport scheme for Surrey Hills	tbc	Annual	SCC	Local Authorities	Proposal to take forward Greenways Programme, potentially with Cycling UK	

			and Surrey Choices as part of	
			Green Growth Fund or SCC	
			Community Projects	

PILLAR 3: ACCESS ENJOYMENT AND UNDERSTANDING

WHY	HOW	WHAT	TARGET (Actual)	WHEN	WHO	WITH	PROGRESS	RAG
RT1, RT2, TT1,	Develop and extend the Cycle and Equestrian Surrey Hills programmes.,	Increase the number of promoted cycle trails. Leith Hill to Box Hill. NDW cycle link (no of waymarked	2	Feb 21	AONB Board	Cycling UK SCC, NDW, Cycling UK,	Linking to Greenways strategy. Box Hill to Leith Hill being developed for	
CE1	supported through the Countryside Access Working Groups	Cycle Surrey Hills routes)	6			reps of Landowners and user groups	new route through Denbies as pilot, and new experimental TRO for Wolvens & Coldharbour Lane BOATS.	
							Cycle Surrey Hills being reviewed as potential Greenways.	
		Number of waymarked equestrian trails and annual Horseman's Sunday event	4	Annual	AONB Board	BHS SCC	Waymarking needed on existing trails	
RT1, RT2, TT1,	Reduce the impact of illegal use of byways	Byway Working Group to develop KPIs (eg number of TRO, number of police reports)	4 meetings	Annual	AONB Board	Surrey Police, reps of	Proposals for an Experimental TRO on Wolvens Lane needs to be	

F5, W2, W4, B3, HC1, HC4, RT1, RT3, RT4CE1, CE6	Inspire and engage new audiences through the Surrey Hills Arts programme,	7 Projects: Inspiring Views 102 participants and 800 visitors Shingles(30) Forest Listening(1,200) Performance at Waverley Abbey(204) Heathland Artworks100 per week for 16wks = 1600)	Total for 2020 = approx. 4336	Annual	Surrey Hills Arts	Landowners and user groups Artists, students, Landowners and community groups	Programme affected by Covid with public events like Harvest & Waverley performance being postponed. The Shingles project is complete.	
		Craft Futures(R&D)					Forest Listening is taking	
		Harvest(400)					place throughout September in the Watts	
							Gallery woodland and	
							Heathland Artworks	
							throughout October at Farnham Heath. However	
							no launch events and artist	
							talks will be online.	
		Instagram	2077	Quarterly	SH Arts		On target	
		Arts e-newsletter subscriptions	153					

W3, B3, HC1, HC4, RT1, RT3, CE1,	Develop an Inspiring Views programme to open up and maintain up to two important views per annum to and from the Surrey Hills AONB.	Number of Inspiring Views promoted and maintained: Shingles – Fund raising for the Trust fund and enabling people to engrave new shingles for 'Perspectives'. The Optohedron – to be installed	1- 2	Annual	Trust Fund / Sy Hills Arts	Surrey Arts, AONB Board, Society, Visit Surrey, landowners, North Downs Way	All permission secured for Albury Downs Inspiring Views Development of 2 new Inspiring Views along North Downs Way with external	
CE6		in Summer with accompanying conservation and creative engagement.					funding secured.	
F5, W3, W4, B3, HC1,	Increase Society membership, profile, events programmes and	Increase memberships including Gift Packs sold during year.	Current number – TBC	Ongoing	Society	Enterprises, AONB Board	Affected by Covid	
HC4, RT2, CE1, CE2,	volunteering opportunities	Increase (or maintain) volunteer hours	FTE equivalents (4.5FT)	Ongoing	Society	Enterprises AONB Board Surrey Hills Arts	Affected by Covid	
CE5, CE6		Deliver SHS events (walks & talks & visits)	(50)	Ongoing	Society	Family and many partners	Indoor events are affected but, since August we have started putting on outdoor events. We had 2 in August, are planning 5 for September and 2 so far in October. Almost all of these are fully booked. We are also leading on 11 Walks for Guildford Wlakfest during September	

		Increased use of social media:		Ongoing	Society		Limited social media	
		Facebook	(65)	Origonia	Jociety		opportunities but number	
		Twitter	(265)				of followers increasing	
		Instagram	(868)				or rollowers mercusing	
		stagra	(333)					
F5, W3,	Deliver events program	Artisan Festival	4000	May 20	Enterpri	Denbies, SHA	Festival cancelled and new	
W4, B3,	for the public	- visitor numbers			ses	& SAOS	date set for 15 th & 16 th May	
HC1,	-						2021	
HC4,		Wood Fair	6000	Sept 20	Enterpri	Cranleigh AS	Fair cancelled and new	
RT2,		- visitor numbers			ses		date set for 11th & 12th	
CE1,							Sept 2021	
CE2,		Sustainability Fair		Dec 20	Enterpri	GBC, SCC	Cancelled	
CE5,		Visitor number			ses			
CE6		Surrey Hills Artisan Trail – launch		Sept 20	Enterpri	Denbies,	Doe to be launch in Sept	
		event plus promotion & publicity			ses	Cranleigh	with 2 Artisan Markets in	
						Chamber of	October & Dec	
						Commerce		
		Surrey Hills Challenge event	2000	September	Rutland	Denbies,	Cancelled.	
		entrants			Group	Surrey Hills		
						Family		
						Active Surrey		
		Horseman's Sunday event		May 20	AONB	BHS, Society	Cancelled	
					Board			
		Under The Stars NHLF bid –		July 20	AONB	Forest	On hold – all Lottery	
		immersive nature therapy and			Board	Bathing Inst,	Programmes suspended	
		connectedness				Surrey Uni,		
						Society,		
						SOLD, NT,		
						landowners		
		Support the Counties various	15 walks	Ongoing	SHS	Various	All cancelled/ postponed	

		walking festivals including Farnham, Guildford, Haslemere & Mole Valley					apart from Guildford Walking Festival in Sept 20	
		Support other Surrey initiatives like Surrey County Show, Heritage Open Days and Surrey Day to raise profile of Surrey Hills AONB	3 events	Ongoing	SHS		All likely to be cancelled/ postponed	
HC4,	Engage new audiences in	Into The Wild – nature based	Tbc	June	Trust	Society, NHS,	Contractor with Society	
RT2, RT4,	the Surrey Hills in health and wellbeing	therapy projects			Fund	TFBI	developed website copy and database of providers	
CE1,		Develop natural health centre at	Tbc	March 2021	SCC	GBC	Bid for submission in	
CE2,		Newlands Corner			Albury	SHE	August to EM3 Growth	
CE5,		EM£ bid			Estate	Visit Surrey	Fund now withdrawn and	
CE6					AONB	Friends of	SCC investing and	
					Board	Newlands Corner	delivering visitor hub	
B4,	Promote Dark Skies	Star Count Surrey event	50	February	AONB	Society	In planning	
HC1,		,		,	Board	CPRE		
RT1,					CPRE			
RT2,		Dark Skies Matter campaign		2021	t.b.c.		To be planned. Dark Skies	
Rt3,		Festival					appear to have improved	
Rt4, P1,							under lockdown	
P2, P3,								
P6, TT4,								
TT5, CE6								
HC1,	Promote sustainable	Support Community Rail		Annual	AONB	Rail and bus	Withdrawn bid to EM3	
HC4,	transport with rail and	Partnership meetings (North			Board	operators,	with Surrey Hills to South	
RT1,	bus operators	Downs & Surrey Hills lines)				CRPs	Downs, but focus on	
Rt2,	,	, ,					marketing plan with South	

RT4,					Western Trains, subject to	
CE1,					funding	
CE4	Marketing campaigns with rail	Annual	AONB	Rail and bus	Opportunity to raise	
	and bus operators		Board	operators,	campaign post Covid but	
				CRPs	constrained by current	
				Enterprises	restrictions and need	
				SEEPL	capacity to coordinate.	
				Visit Surrey	Linking to DMO	

PILLAR 4: GROWING THE SURREY HILLS ECONOMY

WHY	HOW	WHAT	TARGET (Actual)	WHEN	WHO	WITH	PROGRESS	RAG
F1, F5, W1, W2, HC1, CE1, CE2, CE5, CE6	Support business development in the Surrey Hills focusing on sustainable development Increase markets / customers for Surrey Hills products & services	Number of Surrey Hills Enterprise Members	180 (135)	Ongoing	Enterprises	AONB Board-	Membership continues to grow despite the challenging conditions - Staff continued to support Members with webinars and peer to peer on-line sessions during the lock-down. Retention has been successful	
	 The Trade Mark Surrey Hills mark Nos of new estab. stocking local produce 	Number of Trade Marked Members – mark of local provenance, quality & sustainability & pledged support for Surrey Hills Business skills Workshops &	160	Ongoing Ongoing	Enterprises Enterprises	AONB Board-	Growing numbers of Trademarked Members Weekly Peer to Peer and	

	Promotion to public	Peer to Peer seminars				Members	webinar workshops by Zoom	
	Trometion to pasie	Nos of workshops /	(18)			l	under lockdown. Good	
		seminars	(==)				WhatsApp activity	
		Nos attending	(150)				,	
		Business networking events	, ,	Ongoing	Enterprises	Ent.	2 New Members events and	
		Nos of events	(3)	0808	co.pco	Members	a Corporate Partners	
		Nos attending	(100)				celebration event being	
			, ,				planned in September	
		Sustainable Business showcase	100		Enterprises	Univ Surrey	In planning for Nov/ Dec but	
		Event – inspiring bus. to	businesses				numbers will be restricted	
		become envi. sustainability						
		Members Annual Celebration &	120	Feb 21	Enterprises		In planning	
		Awards Event	Attendees					
			(110)					
F2, F3,	Help secure the	A new scheme covering the		2021	Local Action	Local	Defra currently has no plans	
W1, W2,	continuation of a Surrey	Surrey Hills			Group	Enterprise	to introduce any new rural	
HC3, Rt1,	Rural LEADER programme					P'ships	development programmes,	
Rt4, P4,	to benefit the economy					SCC	but proposals to seek Green	
P5, TT1,	of the Surrey Hills area.					LAs	Growth Fund investment	
CE1, CE2, CE3 CE4								
CES CE4								
F1, F3,	Develop a Destination	Establishment of DMO Working		2020	SHE, AONB	LAs	Chairman appointed & an	
F5, W2,	Management	Group and Deliver Destination		_3 _3	Board	LEPs,	initial steering Group estab.	
W3, B1,	Organisation to maximise	Management Plan				Visit Surrey	Website brief seeking	
HC1,	the benefits of rural	_				,	tenders sent	
HC4, RT1	tourism in partnership						MoU with VisitSurrey in	
-4,	with Visit Surrey, regional						preparation	

TT1, TT3, CE1- 4, CE6,	and national tourism bodies.							
F1, W1, W2, HC3, RT1, RT4, P1 -5, TT1, TT4, %, CE1, CE2	Develop relationship and investment opportunities through Local Enterprise Partnerships including Coast to Capital and Enterprise M3.	Level of financial investment in Surrey Hills. I bid to EM£ rail tio trail. 1 bid for Newlands Corner visitor centre.	2 bids submitted	Annual	AONB Board Enterprises	LEPs SCC LAs	Needs to be kept under review. 3 bids being lead or supported by AONB team have been withdrawn	

PILLAR 5. PLANNING

WHY	HOW	WHAT	TARGET (Actual)	WHEN	WHO	WITH	PROGRESS	RAG
F3, F4,B4, HC3, RT1, RT4, P1-6 TT2-TT5, CE3	Influence planning policy and decisions by advising on the preparation of Local Plans and developments affecting the AONB	Commenting on development plans including Local Plans and Neighbourhood Plans, SPD Guildford – Local Plan adopted in 2019. Climate change etc SPD consultation closed end of March. Mole Valley – draft Local Plan Consultation closed end of March R&B –Development Management Plan adopted 2019 Tandridge – awaiting Inspector's report	Dictated by the number of plans Councils progress.	Annual	AONB Board	LPAs	All being held up with extending consultations. Response to Planning White paper being prepared by AONB Planning Advoser and contributing to NAAONB response	

		Waverley – Part 1 Local Plan adopted, Part 2 Submission Version shortly to be published. Surrey Waste Local Plan- modifications published. Giving planning advice on planning applications affecting	About 280	Annual	AONB Board	LPAs	Responses still being made to planning	
F3, F4, B4, HC3, P1-6, TT2, TT5,	Raise awareness among the public and relevant bodies of the pressures on the	the AONB Responding to public's email queries and planning presentations, including to Planning Department Officers.	No specific numbers	Annual	AONB Board	Sy. Hills Society LPAs	Responses still being made	
	Surrey Hills and the need for tight controls on development through a variety of channels including the Surrey Hills Newsletter	Newsletter articles, statements and features on Planning. General PR	3 articles	Annual	AONB Board	Surrey Hills Society	Planning updates featured in Surrey Hills quarterly e- newsletter & Society newsletters	
P1, P6	Support Natural England in the process of the AONB Boundary Review	Agreed process with Natural England	Decision by NE to undertake review.	June 2020	AONB Board	LPAs	NE has not confirmed that it will progress the Review	

GLOSSARY

WHY - the Management Plan Policies that these address

HOW - the outcomes we want to achieve

WHAT - the activities we are going to undertake

TARGET - measuring our performance (actuals in bracket)

WHEN - the timescale

WHO – the Lead and accountable body

WITH - Partner

PROGRESS - How we are doing

RAG rating – Red (no progress), Amber (limited progress), Green (on track), Blank (not applicable)

AONB Board - AONB Board and Unit (Local authorities, NE, SALC, CPRE, SWT, NT, NFU, CLA)
SHE - Surrey Hills Enterprises (Directors, Corporate Sponsors, Business Membership)

SHS - Surrey Hills Society (Trustees, Membership)

SHTF - Surrey Hills Trust Fund, in partnership with the Community Foundation for Surrey (Panel and Ambassadors)

SHA - Surrey Hills Arts Partnership (Watts Gallery, Surrey Arts, Visit Surrey, Surrey Uni, UCA, Arts Society, Penny Harris, NT)

NDW - North Downs Way National Trail Partnership (Kent Downs AONB, SCC, Kent CC, Visit Surrey, Visit Kent)